



**Northern Lakes**  
ECONOMIC ALLIANCE

## **Regional Economic Review**

**2008**

1313 Boyne Avenue  
P.O. Box 8  
Boyne City, Michigan 49712  
231.582.6482  
231.582.3213 (fax)

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## EXECUTIVE SUMMARY

The Northern Lakes Economic Alliance (NLEA) believed that an annual economic review would be a valuable tool for their four-county region. As a result, NLEA has researched various economic and census information to produce this document.

The information provided this year includes a U.S. and State Economic Outlook, as well as county demographic data that is presented to provide a statistical snapshot for each county. This data indicates that the region, along with the State of Michigan, is suffering from higher unemployment rates than the nation and, the State and the region will most likely experience some slight increases in the next year. All four counties are experiencing a decline the manufacturing sector, although two have experienced an increase in population growth.

However, there is optimism in this region, and dialogues with many companies in this area indicate that they are holding their own and showing growth despite the tough economic times the state is facing. When asked “How is your business doing compared to last year?” three of four companies indicate they are holding their own, although working harder to achieve their growth. These companies are diversifying their customer base and continuing to be very creative as they create and retain jobs in Northern Michigan. Diversification is not limited to customer base. Although all four counties in the NLEA region experienced a loss of 831 jobs from 2001 to 2006 in the manufacturing sector, the Transportation/Warehousing; Financial & Insurance; Real Estate sector has experienced a net gain of 447 jobs, Education/Healthcare had a net gain of 1,374 jobs, and Professional/Adminstrative Services experienced a net gain of 1,155 jobs. **Regionally, our four counties experienced a total net gain of 1,684 jobs.**<sup>1</sup>

For the first time in two years, personal per capita income increased, although slightly, in all four counties, as did the median household income. The annual wage per job in each county also increased slightly in 2007, after experiencing a decrease in this figure in 2006.

We believe this information will be useful, and have footnoted our sources so readers can conduct further research on their own, if they so choose. We intend do conduct this analysis on an annual basis. If you would like additional information or have any comments regarding this report, please contact the Northern Lakes Economic Alliance.

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<sup>1</sup> This takes into account figures that have been labeled as ND, or Non-Disclosable data that does not meet Bureau of Labor Statistics (BLS) disclosure standards.

## **U.S. and STATE ECONOMIC OUTLOOK**

On January 11, 2008, the Michigan State Department of Treasury, Economic and Revenue Forecasting Division released their “*Administration Estimates Michigan Economic and Revenue Outlook.*”

In this document, they offer the following national data:<sup>2</sup>

- ◆ Employment is anticipated to stagnate in the first quarter of 2008 and grow over the balance of the year. In the first eleven months of 2007, national payroll employment rose by an average of 120,000 jobs per month, compared to 185,000 jobs per month in 2006.<sup>3</sup> The national unemployment rate for 2006 remained unchanged from 2006 at 4.6%.<sup>4</sup>
- ◆ Although employment continues to grow at a moderate pace, the manufacturing sector has struggled, losing one of five jobs between March 1998 and November 2007.<sup>5</sup>
- ◆ Through October 2007, housing starts nationally were down 25% from October 2006. Home sales dropped by 20.7% from October 2006 to October 2007 and home prices decreased 5.1% in that same time. Additionally, 0.78% of mortgages were in foreclosure and 5.6% of borrowers were 30 days late on their mortgage payments.<sup>6</sup>

Additionally, they offer the following information for the State of Michigan:

- ◆ Michigan employment decreased 1.4% from November 2006. Through November 2007, the average unemployment rate increased 0.2% to 7.1%. Michigan employment is expected to fall 2.0% in 2008 and 1.1% in 2009.<sup>7</sup> Manufacturing job losses are expected to slow, and private non-manufacturing jobs are expected to decrease by 35,900 in Calendar Year 2008 and 12,100 in Calendar Year 2009. The unemployment rate is expected to rise from the 2007 average of 7.2% to 8.3% in 2008, and 8.9% in 2009.<sup>8</sup>
- ◆ Michigan has lost approximately 450,000 jobs between June 2000 and November 2007. Of those, 297,000 were manufacturing jobs. Michigan’s

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<sup>2</sup> Guilfoyle, Lockwood, Patchak-Schuster, “*Administration Estimates Michigan Economic and Revenue Outlook,*”

p. 1

<sup>3</sup> Ibid, p. 10

<sup>4</sup> Ibid, p. 11

<sup>5</sup> Ibid, p. 10

<sup>6</sup> Ibid, pp. 6-7

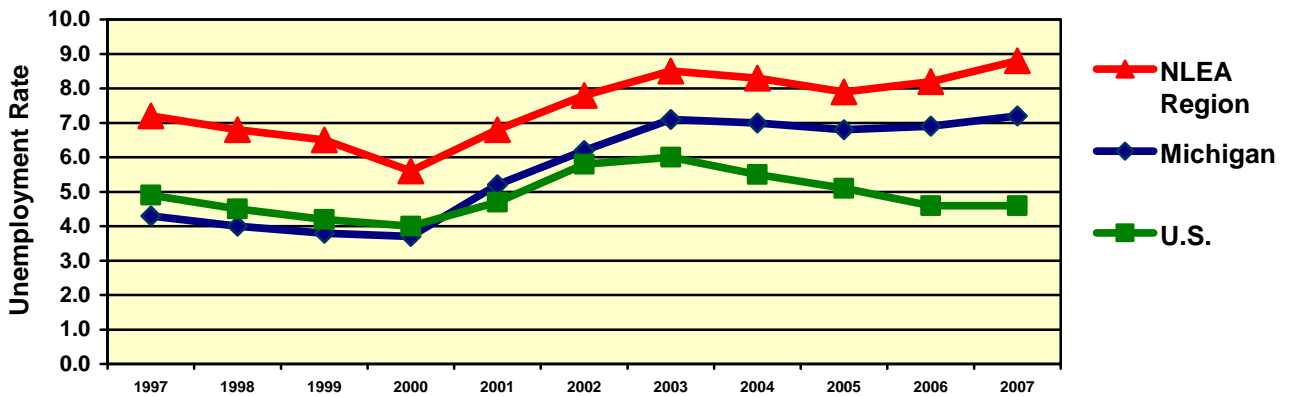
<sup>7</sup> Ibid, p. 18

<sup>8</sup> Ibid, p. 18

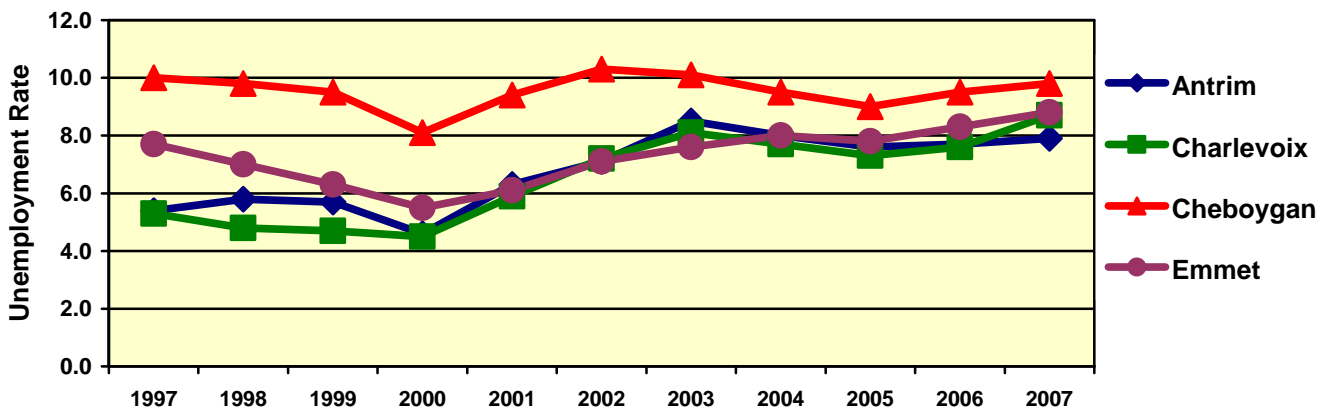
economy still relies heavily on the manufacturing sector, which has been hard hit with the declines in the Big 3 market.

- ◆ Employment is expected to decline by 10,000 jobs per quarter in 2007. This is expected to slow to an average of 3,000 jobs lost per month in 2008.<sup>9</sup> This correlates directly to a net migration change of -47,900 persons between 2004 and 2005.<sup>10</sup>
- ◆ Forecasts indicate an increase in unemployment, and Michigan wages and salaries are expected to decrease slightly, by 0.8%, in calendar year 2008, and then increase 1.0% in Calendar Year 2009.<sup>11</sup>

**Chart 1: Unemployment Rate for U.S., Michigan, and NLEA Region 1997-2007**



**Chart 2: Unemployment Rate for NLEA Region – Antrim, Charlevoix, Cheboygan and Emmet Counties 1997-2007**



<sup>9</sup> Ibid, p. 15

<sup>10</sup> STATS Indiana, 2008

<sup>11</sup> Ibid, p. 18

# **COUNTY ECONOMIC PROFILES**

## **Antrim County**

Antrim County has 476.9 square miles in land area, with a population density of 51.3 persons per square mile. In the Census counts from 1970 to 1990, the population in this county grew by 83.2%. According to the U.S. Census, the County's estimated population in 2006 was 24,463 – an increase of 1,353 persons or +5.9% from the 2000 Census.

**Table 1: People and Income Overview: Antrim County, Michigan**

	<b>Value</b>	<b>Rank in State</b>
Population (2006)	24,463	61
Growth (%) since 1990	34.5%	6
Number of Households (2000)	9,222	60
Labor Force (persons) (2006)	12,207	58
Unemployment Rate (2006)	7.7	37
Per Capital Personal Income (2005)	\$27,333	31
Median Household Income (2005)	\$45,232	19
Poverty Rate (Persons Below Poverty) (2005)	10.3%	64
H.S. Diploma or More - % Adults 25+ (2000)	84.6	23
Bachelor's Degree or More - % Adults 25+ (2000)	19.4	20

Source: STATS Indiana. 2008.

In 2005, the per capita income in Antrim County was \$27,333, a decrease of 1.3% from 2004, and 83.3% of the State's average of \$32,804. However, the Median Household Income in 2005 was \$45,232, compared to \$39,328 in 2003, for a +15% change over a two year period. According to the U.S. Bureau of Labor Statistics (BLS), the average annual wage per job in Antrim County in 2006 was \$25,493, a slight increase from \$24,775 in 2005. The Bureau also indicated a loss of 129 jobs in that same year. In November 2007, the total labor force was 12,231 with 11,261 of those employed, for an unemployment rate of 7.9%.<sup>12</sup> According to 2000 Census data, 41.8% of the workers living in Antrim County worked outside of Antrim County, the majority of those (33%) traveling to Charlevoix County for work.

<sup>12</sup> MI Department of Labor and Economic Growth; US Bureau of Labor Statistics, 2008  
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**Table 2: Establishments per Industry Sector (2006): Antrim County**

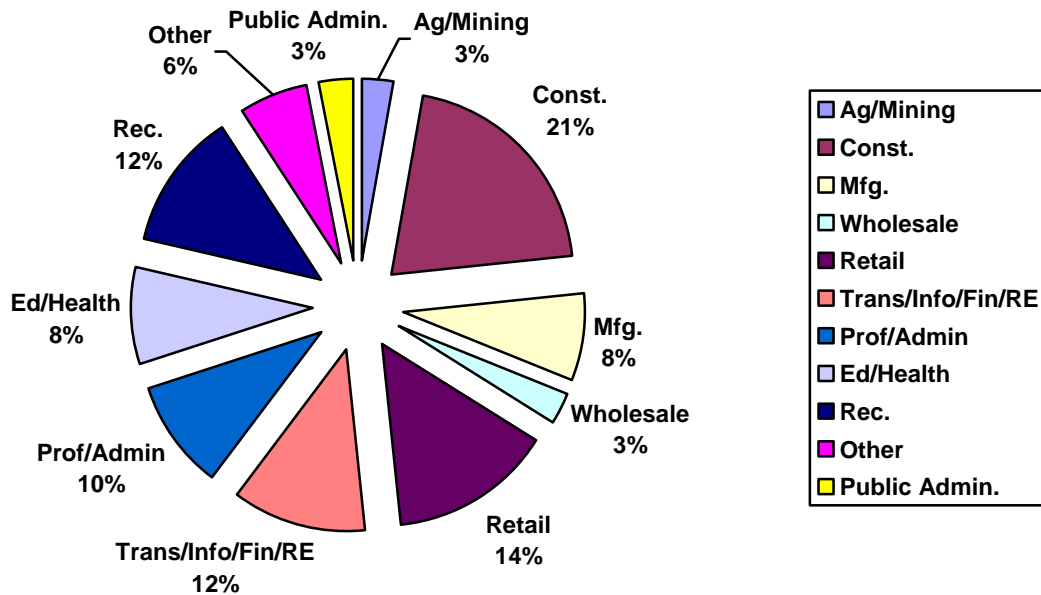
Industry Sector	No. of Establishments						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	18	18	ND*	17	17	19	+5%
Construction	122	126	127	123	137	141	+16%
Manufacturing	61	53	53	53	54	54	-11%
Wholesale Trade	16	16	13	11	21	19	+19%
Retail Trade	98	91	100	100	97	98	0%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	70	75	71	72	77	81	+16%
Professional/Admin. Services	68	68	76	75	67	68	0%
Education/Healthcare Services	55	52	49	52	49	58	+5%
Recreation/Hospitality/Food Svcs.	74	81	82	82	85	85	+15%
Other Services (except Public Admin)	38	40	38	41	43	42	+10%
Public Administration	19	19	19	19	19	20	+5%

Source: Bureau of Labor Statistics, 2008

\* Not Disclosable – Data does not meet BLS or State disclosure standards

Interestingly, only the manufacturing sector indicated a loss of establishments in the five year span demonstrated above. All others experienced slight to moderate growth, which is demonstrated in the increased overall number of establishments by a modest 7% between 2001 and 2006.

**Chart 3: Establishments per Industry Sector (2006): Antrim County**



**Table 3: Employees by Industry Sector: Antrim County**

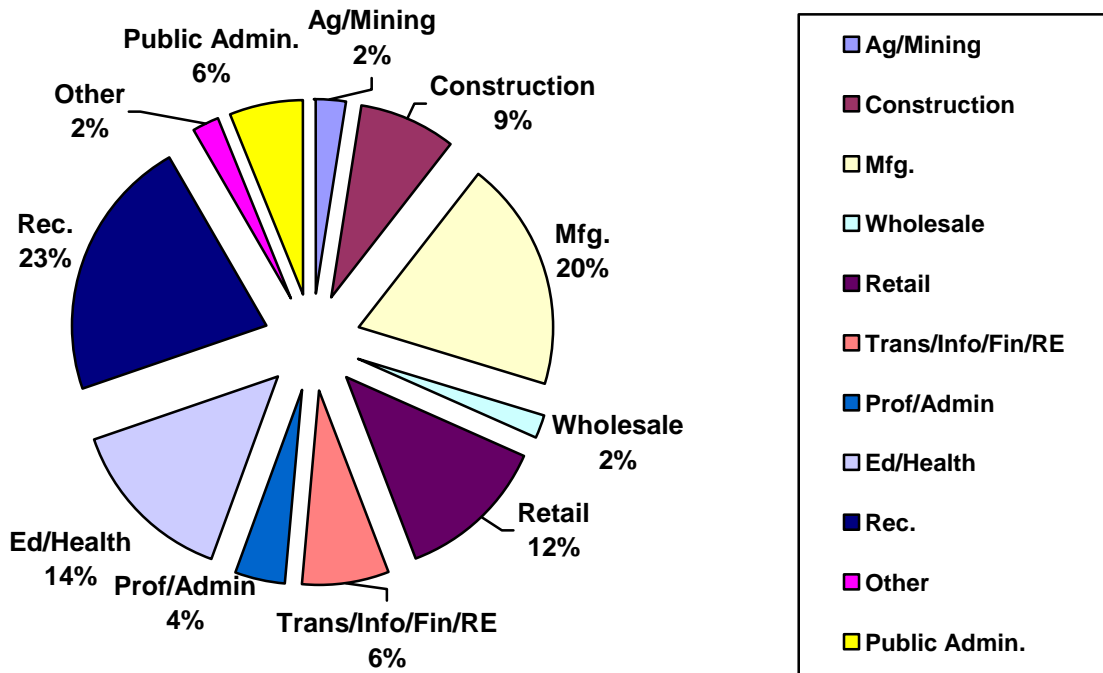
Industry Sector	No. of Employees						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	85	74	ND*	ND*	106	138	+62%
Construction	438	417	425	463	508	467	+7%
Manufacturing	1215	1141	1199	1262	1108	1099	-10%
Wholesale Trade	181	241	129	126	120	111	-39%
Retail Trade	755	753	716	714	692	707	-6%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	330	334	340	371	324	411	+25%
Professional/Admin. Services	251	197	235	276	269	248	-1%
Education/Healthcare Services	ND*	ND*	875	854	880	797	-9% (2003-2006)
Recreation/Hospitality/Food Svcs.	1250	1408	1207	1281	1293	1254	+0.3%
Other Services (except P.A.)	123	126	147	165	171	138	+12%
Public Administration	350	320	303	309	327	342	-2%

Source: U.S. Department of Labor, Bureau of Labor Statistics (BLS) 2008

\* Not Disclosable – Data does not meet BLS or State disclosure standards

Manufacturing was the only sector to experience losses in both number of establishments and number of employees, losing 116 jobs between 2001 and 2006. Wholesale trade experienced a 39% loss of employees, but saw a 19% increase in the number of establishments. Overall, these sectors (not including Education/Healthcare) lost only 1.3% of the total number of jobs in Antrim County between 2001 and 2006. Nearly half (48%) of the employees in Antrim County work in manufacturing or the recreation/hospitality sectors.

**Chart 4: Employees by Industry Sector (2006): Antrim County**



## Charlevoix County

Charlevoix County has 416.8 square miles in land area, with a population density of 63.4 persons per square mile. In the Census counts from 1970 to 1990, the population in this county grew by 57.7%. According to the U.S. Census, the County's estimated population in 2006 was 26,422 – an increase of 332 persons from the 2000 Census, but a decrease of 300 persons from 2005.

**Table 4: People and Income Overview: Charlevoix County, Michigan**

	Value	Rank in State
Population (2006)	26,422	56
Growth (%) since 1990	23.1%	21
Number of Households (2000)	10,400	57
Labor Force (persons) (2006)	14,475	52
Unemployment Rate (2006)	7.6	40
Per Capital Personal Income (2005)	\$31,486	11
Median Household Income (2005)	\$44,633	21
Poverty Rate (Persons Below Poverty) (2005)	10.1%	65
H.S. Diploma or More - % Adults 25+ (2000)	86.0	18
Bachelor's Degree or More - % Adults 25+ (2000)	19.8	18

Source: STATS Indiana. 2008

In 2005, the per capita income in Charlevoix County was \$31,486, an increase of 3.5% from 2004, and 96% of the State's average. However, the Median Household Income in 2005 was \$44,633, compared to \$41,825 in 2003, for a +6.7% change over a two year period. According to the U.S. Bureau of Labor Statistics (BLS), the average annual wage per job in Charlevoix County in 2006 was \$33,190, a slight increase from \$32,413 in 2005. However, the Bureau also indicated a loss of 183 jobs in that same year. In 2007, the total labor force was 14,446 with 13,195 of those employed, for an unemployment rate of 8.7%.<sup>13</sup> According to 2000 Census data, 26.5% of the workers living in Charlevoix County worked outside of the County, the majority of those (36.8%) traveling to Emmet County for work.

<sup>13</sup> MI Department of Labor and Economic Growth; US Bureau of Labor Statistics, 2008  
2008 Economic Review  
Northern Lakes Economic Alliance

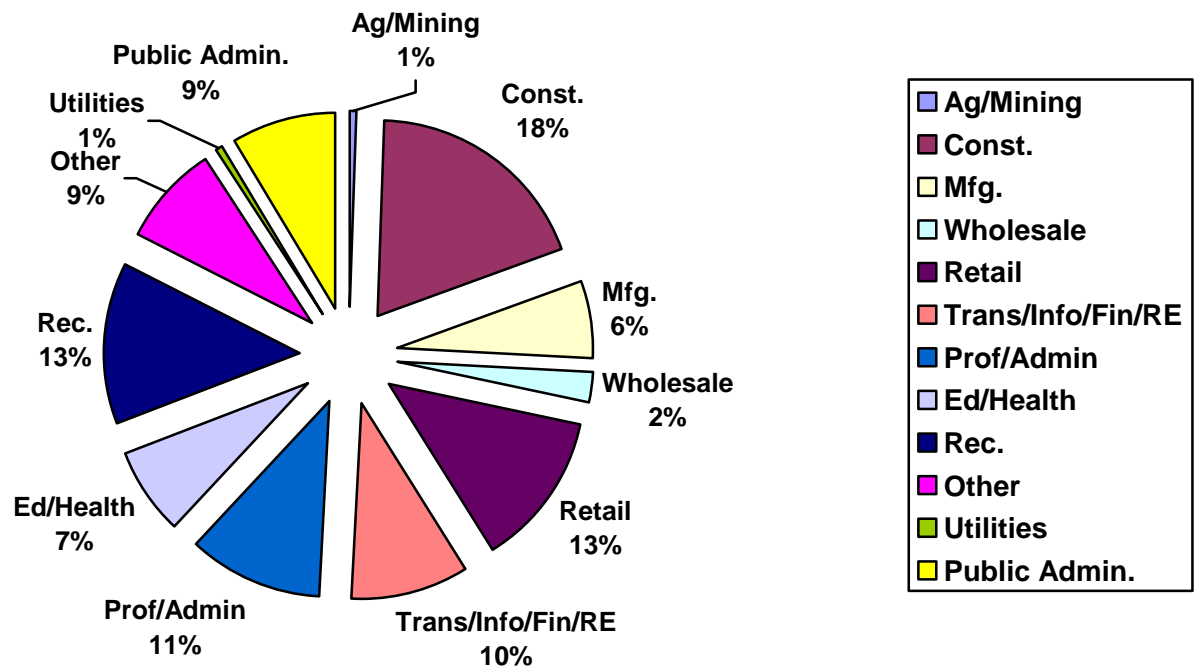
**Table 5: Establishments per Industry Sector (2006): Charlevoix County**

Industry Sector	No. of Establishments						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	4	6	5	4	5	5	+25%
Utilities	10	7	7	8	6	5	-50%
Construction	205	186	188	178	194	183	-11%
Manufacturing	69	56	53	54	65	62	-10%
Wholesale Trade	22	25	19	22	25	22	0%
Retail Trade	177	135	136	144	121	123	-31%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	114	104	108	103	86	95	-17%
Professional/Admin. Services	139	119	116	115	112	107	-23%
Education/Healthcare Services	102	79	80	83	60	68	-33%
Recreation/Hospitality/Food Svcs.	116	106	115	121	132	129	+11%
Other Services (except Public Admin)	116	101	101	102	81	82	-29%
Public Administration	23	22	20	19	28	30	+30%

Source: Bureau of Labor Statistics, 2008

As indicated above, the three sectors with the biggest percentage losses of establishments are Utilities, Retail Trade and Education/Healthcare Services. The overall number of establishments decreased by 17% between 2001 and 2006. The largest percentage of growth was realized by the Public Administration sector at a rate of +30% in five years.

**Chart 5: Establishments per Industry Sector (2006): Charlevoix County**



**Table 6: Employees by Industry Sector: Charlevoix County**

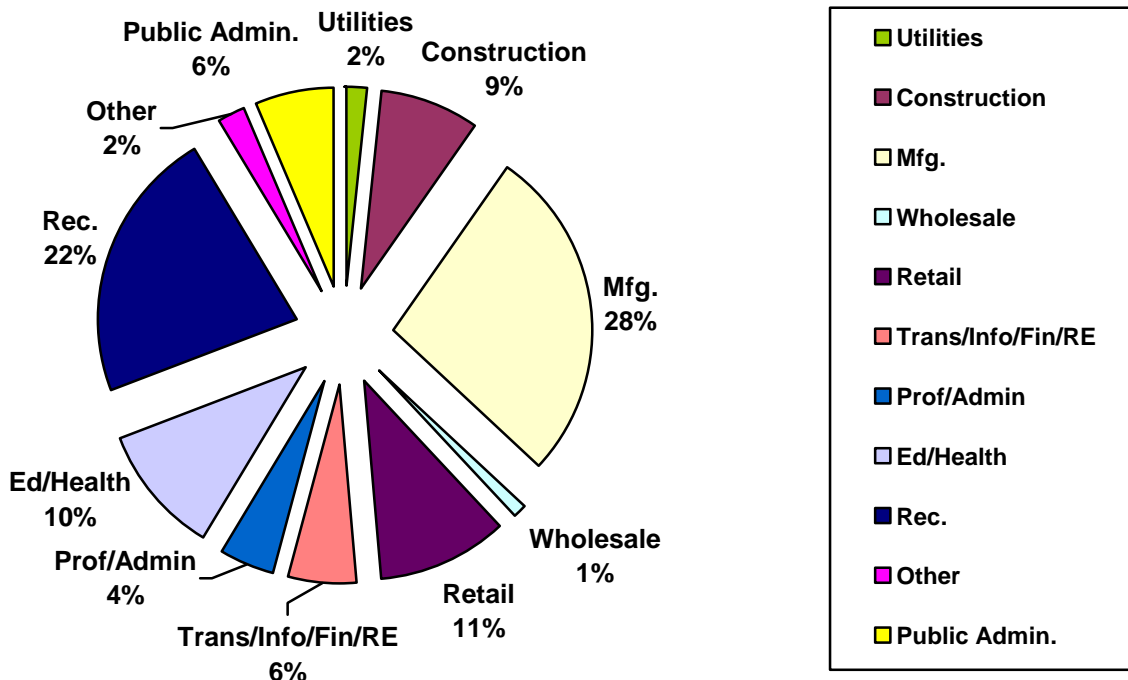
Industry Sector	No. of Employees						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	ND*	ND*	ND*	ND*	ND*	ND*	N/A
Utilities	215	218	209	199	193	160	-26%
Construction	932	880	808	834	801	749	-20%
Manufacturing	2650	2641	2573	2696	2582	2514	-5%
Wholesale Trade	56	59	72	63	77	88	+57%
Retail Trade	1165	1129	1056	1026	1016	981	-16%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	427	443	455	525	511	514	+20%
Professional/Admin. Services	204	239	248	249	211	413	+102%
Education/Healthcare Services	884	904	918	ND*	897	955	+8%
Recreation/Hospitality/Food Svcs.	1764	1675	1676	1733	1970	2053	+16%
Other Services (except P.A.)	324	334	301	287	250	216	-33%
Public Administration	600	602	555	537	571	590	-2%

Source: U.S. Department of Labor, Bureau of Labor Statistics (BLS) 2008

\* Not Disclosable – Data does not meet BLS or State disclosure standards

Two of the three sectors losing the greatest percentage of establishments also lost the greatest percentage of jobs. Utilities saw a 50% loss in establishments and a 26% loss in employees, while Retail lost 184 jobs and 54 establishments between 2001 and 2006. Overall, 12 jobs (0.1%) were gained in Charlevoix County between 2001 and 2006. Half (50%) of the employees in Charlevoix County work in manufacturing or the recreation/hospitality sectors.

**Chart 6: Employees by Industry Sector (2006): Charlevoix County**



## Cheboygan County

Cheboygan County has 715.6 square miles in land area, with a population density of 38.1 persons per square mile. In the Census counts from 1970 to 1990, the population in this county grew by 59.6%. According to the U.S. Census, the County's estimated population in 2006 was 27,282 – a decrease of 834 persons or +3.1% from the 2000 Census as well as a decrease of 181 persons since 2005.

**Table 7: People and Income Overview: Cheboygan County, Michigan**

	Value	Rank in State
Population (2006)	27,282	53
Growth (%) since 1990	27.5%	14
Number of Households (2000)	10,835	54
Labor Force (persons) (2006)	13,467	54
Unemployment Rate (2006)	9.5	13
Per Capital Personal Income (2005)	\$24,765	52
Median Household Income (2005)	\$36,580	54
Poverty Rate (Persons Below Poverty) (2005)	14%	33
H.S. Diploma or More - % Adults 25+ (2000)	81.9	50
Bachelor's Degree or More - % Adults 25+ (2000)	13.9	45

Source: STATS Indiana. 2008

In 2005, the per capita income in Cheboygan County was \$24,765, an increase of 9.6% from 1995 (adjusted for inflation), and 75.5% of the State's average. The Median Household Income in 2005 increased to \$36,580, for a +6.5% change over a two year period. According to the U.S. Bureau of Labor Statistics (BLS), the average annual wage per job in Cheboygan County in 2006 was \$27,203, a slight increase from \$26,737 in 2005. The Bureau also indicated a loss of 268 jobs in that same year. In November 2007, the total labor force was 13,393 with 12,080 of those employed, for an unemployment rate of 9.8%.<sup>14</sup> According to 2000 Census data, 30% of the workers living in Cheboygan County worked outside of the County, the majority of those (38%) traveling to Emmet County for work.

<sup>14</sup> MI Department of Labor and Economic Growth; US Bureau of Labor Statistics, 2008  
2008 Economic Review  
Northern Lakes Economic Alliance

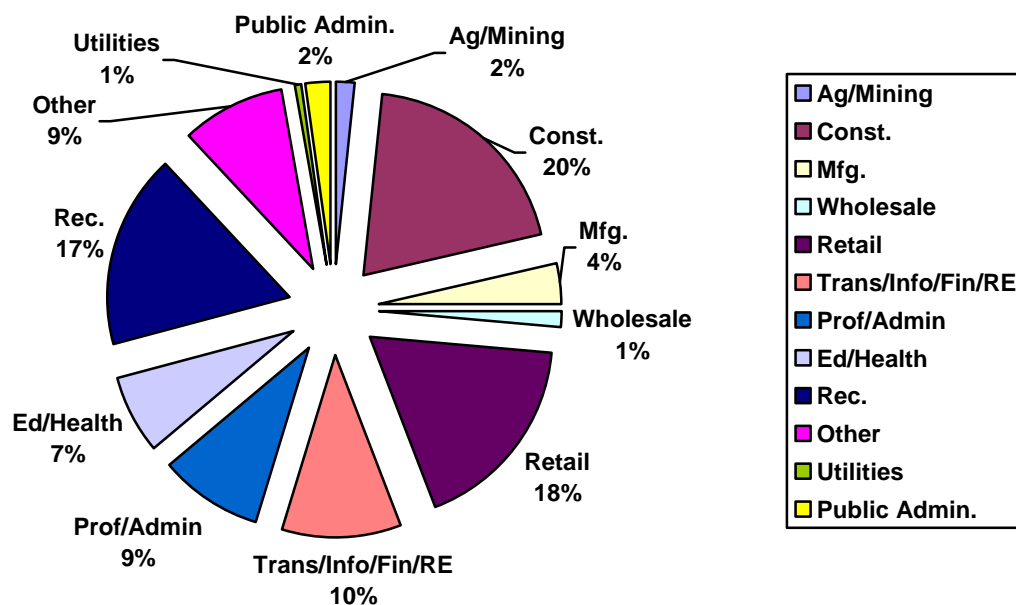
**Table 8: Establishments per Industry Sector (2006): Cheboygan County**

Industry Sector	No. of Establishments						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	13	11	9	10	18	17	+31%
Utilities	4	3	3	2	6	6	+50%
Construction	195	191	187	181	190	191	-2%
Manufacturing	36	32	29	26	40	35	-3%
Wholesale Trade	20	16	22	20	15	14	-30%
Retail Trade	182	185	166	166	177	173	-5%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	73	79	78	75	91	101	+38%
Professional/Admin. Services	89	81	89	89	83	90	+1%
Education/Healthcare Services	65	57	53	59	64	66	+1.5%
Recreation/Hospitality/Food Svcs.	131	129	126	123	170	169	+29%
Other Services (except Public Admin)	89	90	99	89	89	88	-1%
Public Administration	22	21	21	21	21	21	-4%

Source: Bureau of Labor Statistics, 2008

As indicated above, only one sector demonstrated a significant loss percentage: wholesale trade experienced a 30% loss of establishments between 2001 and 2006. Significant percentage gains were realized in the Utilities sector as well as in Transportation & Warehouse, Information, Finance & Insurance and Real Estate. Similarly, the overall number of establishments increased by 5.6% between 2001 and 2006.

**Chart 7: Establishments per Industry Sector (2006): Cheboygan County**



**Table 9: Employees by Industry Sector: Cheboygan County**

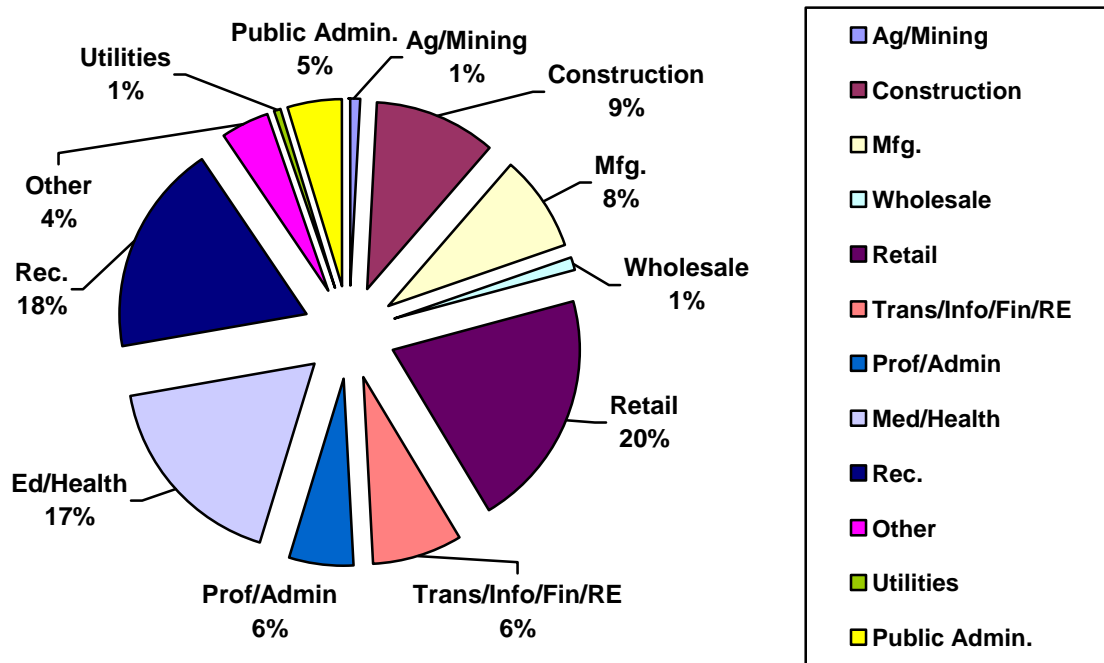
Industry Sector	No. of Employees						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	69	53	48	46	50	50	-28%
Utilities	23	23	28	36	35	36	+56%
Construction	854	843	761	842	817	755	-12%
Manufacturing	721	688	636	586	599	569	-21%
Wholesale Trade	92	102	108	101	91	82	-11%
Retail Trade	1544	1484	1580	1505	1468	1445	-6%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	444	418	437	427	459	530	+19%
Professional/Admin. Services	216	267	354	381	380	393	+82%
Education/Healthcare Services	ND*	ND*	ND*	ND*	ND*	1219	N/A
Recreation/Hospitality/Food Svcs.	1527	1396	1354	1332	1568	1299	-15%
Other Services (except P.A.)	279	296	235	233	272	278	-0.3%
Public Administration	296	282	271	275	344	340	+15%

Source: U.S. Department of Labor, Bureau of Labor Statistics (BLS) 2008

\* Not Disclosable – Data does not meet BLS or State disclosure standards

Every sector that lost establishments also lost jobs, except for Public Administration, which experienced a 15% growth in job numbers despite a 4% loss of establishments. The Agriculture//Mining sector experienced a 50% increase in establishments but a 28% decrease in jobs. The Professional/Administrative sector saw the greatest growth of 177 jobs – an 82% increase in five years. Overall, these sectors (not including Education/Healthcare) lost only 4.7% the total number of jobs in Cheboygan County between 2001 and 2006.

**Chart 8: Employees by Industry Sector (2006): Cheboygan County**



## Emmet County

Emmet County has 467.8 square miles in land area, with a population density of 71.8 persons per square mile. In the Census counts from 1970 to 1990, the population in this county grew by 71.5%. According to the U.S. Census, the County's estimated population in 2006 was 33,607 – an increase of 2,170 persons or +6.9% from the 2000 Census, and an increase of only 27 persons from 2005.

**Table 10: People and Income Overview: Emmet County, Michigan**

	Value	Rank in State
Population (2006)	33,607	46
Growth (%) since 1990	34.2	7
Number of Households (2000)	12,577	48
Labor Force (persons) (2006)	20,556	43
Unemployment Rate (2006)	8.3	24
Per Capital Personal Income (2006)	\$33,896	7
Median Household Income (2005)	\$43,301	24
Poverty Rate (Persons Below Poverty) (2005)	9.3%	70
H.S. Diploma or More - % Adults 25+ (2000)	89.0	8
Bachelor's Degree or More - % Adults 25+ (2000)	26.2	8

Source: STATS Indiana. 2008

In 2005, the per capita income in Emmet County was \$33,896, an increase of 19.1% from 1995, and 103.3% of the State's average. The Median Household Income in 2005 remained nearly stagnant at \$43,301, compared to \$42,809 in 2003, for a +1% change over a two year period. According to the U.S. Bureau of Labor Statistics (BLS), the average annual wage per job in Emmet County in 2006 was \$30,823, a slight increase from \$29,869 in 2005. However, the Bureau indicated a loss of 325 jobs in that same year. In 2007, the total labor force was 20,661 with 18,847 of those employed, for an unemployment rate of 8.8%.<sup>15</sup> According to 2000 Census data, a mere 13% of the workers living in Emmet County worked outside of the County, the majority of those (12%) traveling to Charlevoix County for work.

<sup>15</sup> MI Department of Labor and Economic Growth; US Bureau of Labor Statistics, 2007  
2008 Economic Review  
Northern Lakes Economic Alliance

**Table 11: Establishments per Industry Sector (2006): Emmet County**

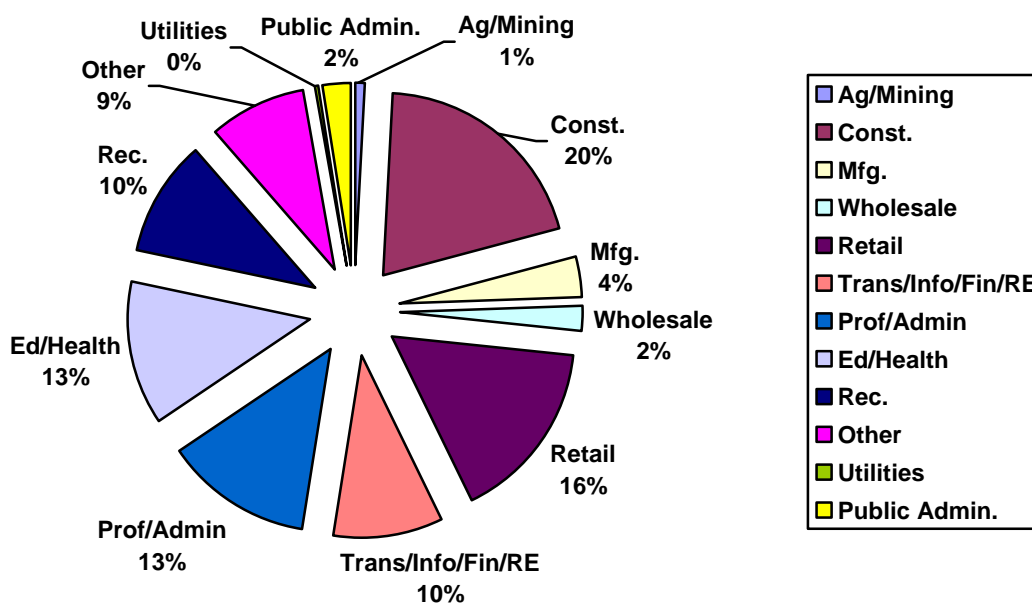
Industry Sector	No. of Establishments						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	ND*	12	ND*	14	14	13	+8% (02-06)
Utilities	2	2	2	2	4	4	+100%
Construction	248	287	291	296	308	319	+29%
Manufacturing	59	64	60	60	62	60	+2%
Wholesale Trade	40	43	42	39	32	36	-10%
Retail Trade	278	326	326	325	257	257	-8%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	138	161	164	172	156	155	+12%
Professional/Admin. Services	184	212	204	211	197	206	+12%
Education/Healthcare Services	152	189	191	193	197	203	+36%
Recreation/Hospitality/Food Svcs.	172	189	194	197	159	167	-3%
Other Services (except P.A.)	125	162	151	153	140	138	+10%
Public Administration	ND*	ND*	ND*	ND*	40	39	N/A

Source: US Department of Labor, Bureau of Labor Statistics (BLS), 2008

\* Not Disclosable – Data does not meet BLS or State disclosure standards

As indicated above, only three sectors experienced an overall loss of establishments between 2001 and 2006: Wholesale trade experienced the greatest loss of establishments at 10% with retail trade losing 8%. Overall, the number of establishments increased by 13% between 2001 and 2006, not including Agriculture, Forestry & Mining or Public Administration figures.

**Chart 9: Establishments per Industry Sector (2006): Emmet County**



**Table 12: Employees by Industry Sector: Emmet County**

Industry Sector	No. of Employees						Percent Change 2001-2006
	2001	2002	2003	2004	2005	2006	
Ag & Forestry; Mining	ND*	74	ND*	70	69	78	+5% (02-06)
Utilities	76	81	83	75	75	77	+1%
Construction	1516	1448	1468	1605	1514	1350	-11%
Manufacturing	1813	1693	1758	1582	1536	1386	-24%
Wholesale Trade	287	279	284	295	295	284	-1%
Retail Trade	2604	2711	2691	2775	2706	2677	+3%
Trans & Warehouse; Info; Fin. & Ins.; Real Estate	941	1019	1082	1076	1044	1134	+21%
Administrative Services	683	774	801	1048	1275	1455	+113%
Education/Healthcare Services	2855	2879	3031	2975	3061	4236	+48%
Recreation/Hospitality/Food Svcs.	2496	2510	2557	2683	2642	2600	+4%
Other Services (except P.A.)	559	570	554	607	595	558	-0.2%
Public Administration	494	535	582	594	620	590	+19%

Source: U.S. Department of Labor, Bureau of Labor Statistics (BLS) 2007

\* Not Disclosable – Data does not meet BLS or State disclosure standards

Only the Wholesale Trade sector lost establishments and jobs. Administrative Services more than doubled their employees by adding 592 from 2001 to 2006, and Education/Healthcare added 1,381 jobs in that same five year period, a sector that now accounts for nearly one-third of jobs in this County. Overall, these sectors (not including Ag/Mining) increased the number of employees by 14% in Emmet County between 2001 and 2006.

**Chart 10: Employees by Industry Sector (2005): Emmet County**

